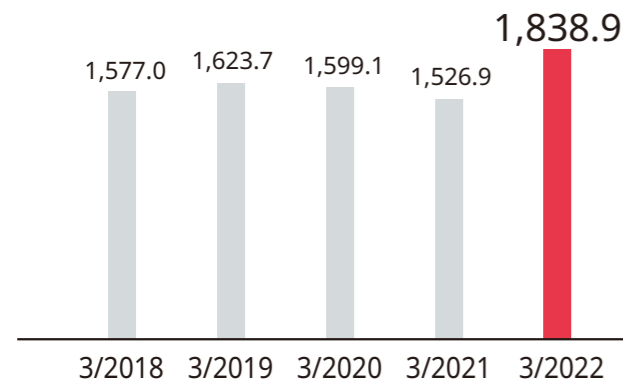
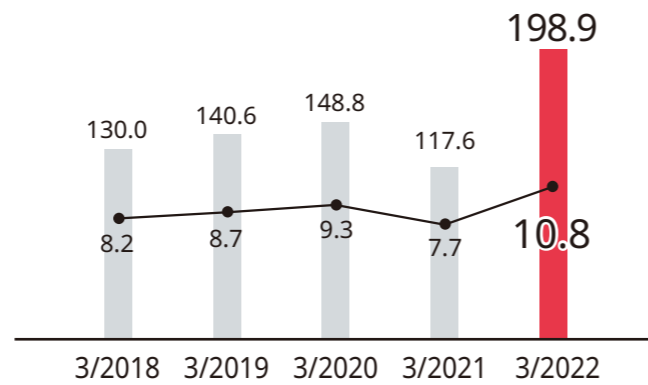


Financial / Non-financial Highlights (from FY3/2018 to FY3/2022)

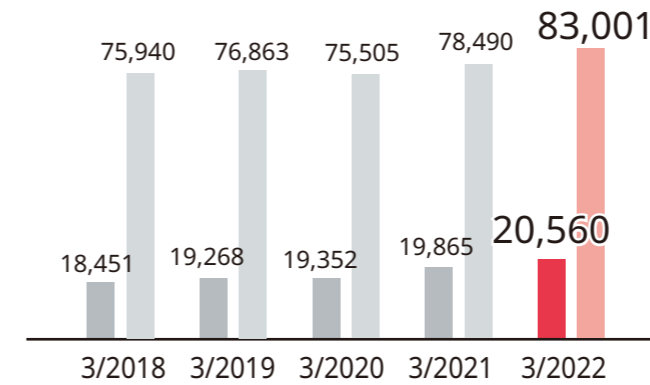
Sales revenue (billion yen)



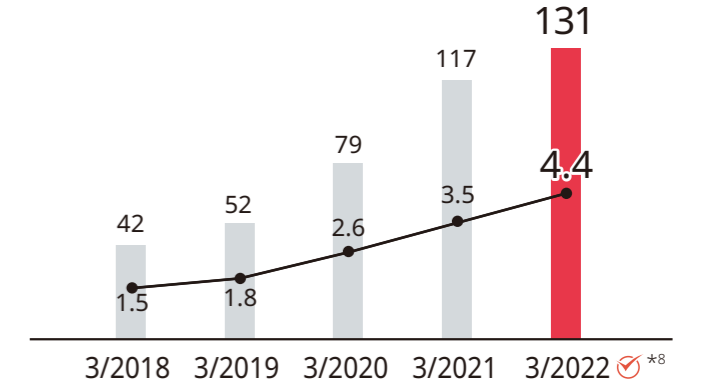
Profit before income taxes (billion yen) / Profit before income taxes to sales revenue (%)



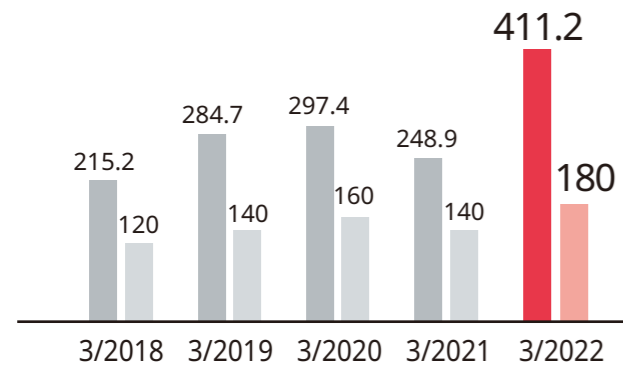
Number of employees (Kyocera Corporation / The Kyocera Group)



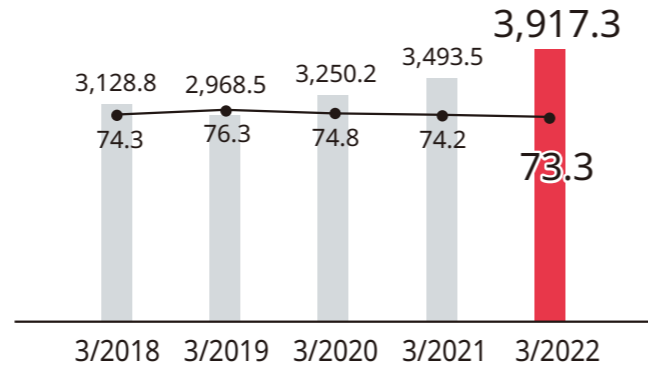
Number of female managers*3 / Ratio of female managers (%)*3,4 (Kyocera Corporation)



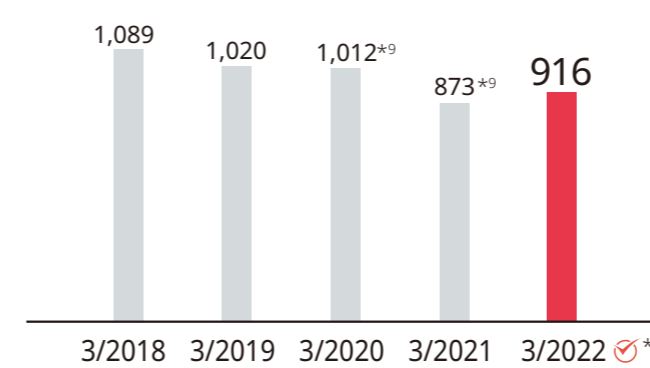
EPS - Diluted (yen)*1 / Cash dividends per share (yen)*2



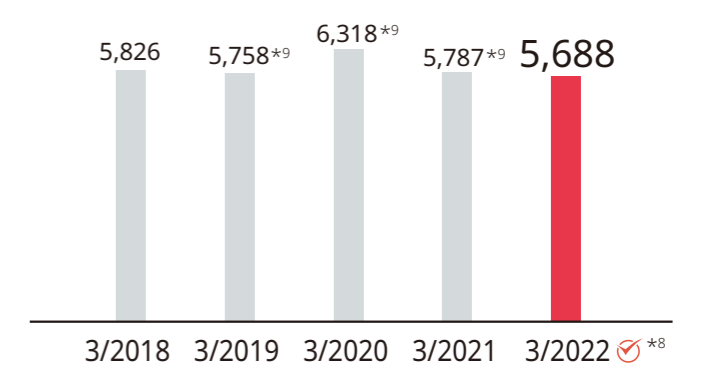
Total assets (billion yen) / Ratio of equity attributable to owners of the parent to total assets (%)



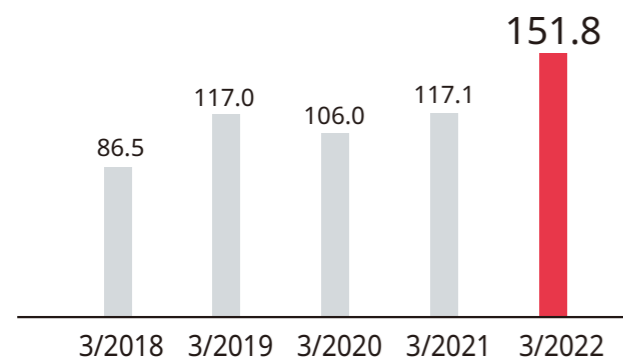
Greenhouse gas emissions (Scope 1, 2)*5 (1,000 tons-CO2)



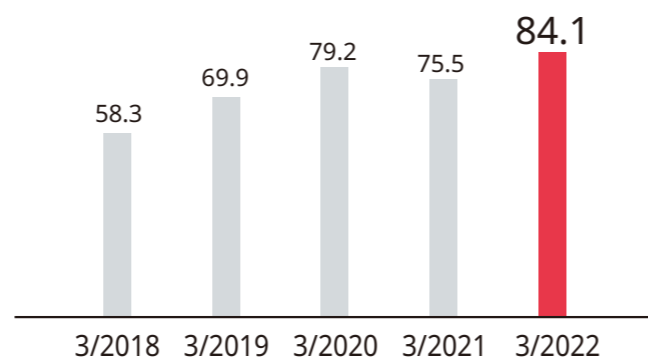
Greenhouse gas emissions (Scope 1, 2, 3)*6 (1,000 tons-CO2)



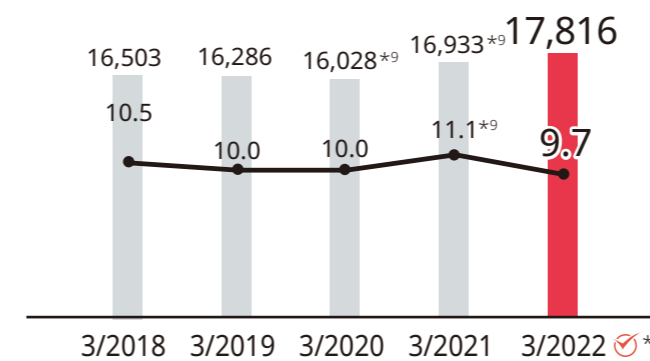
Capital expenditures (billion yen)



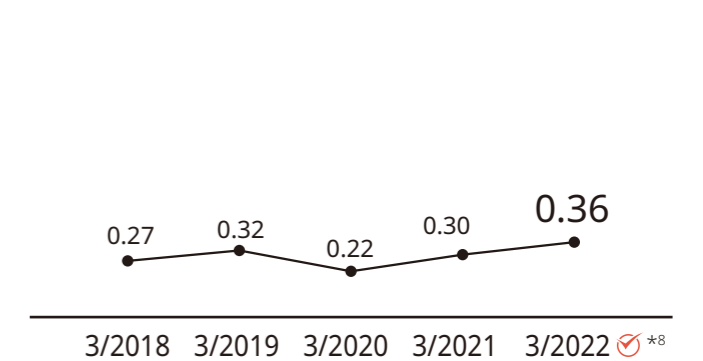
R&D expenses (billion yen)



Water consumption (1,000m3) / Per net sales (m2/million yen)



Lost time accident rate*7 (Kyocera Group (in Japan))



Kyocera Group has adopted IFRS in lieu of U.S. GAAP from the year ended March 31, 2019 (FY3/2019). Accordingly, financial results for the year ended March 31, 2018 (FY3/2018) have been reclassified in accordance with IFRS. Account titles are also presented in accordance with IFRS.

*1 Earnings per share (EPS) attributable to owners of the parent - Diluted is calculated by dividing profit attributable to owners of the parent by the average number of ordinary shares

outstanding after adjusting for treasury stock during the corresponding fiscal year period. From the year ended March 31, 2020 (FY3/2020) instead of EPS attributable to owners of the parent-Diluted, EPS attributable to owners of the parent-Basic is described in the above table, as there is no potential share.

*2 "Cash dividends per share" in FY3/2019 includes the 60th anniversary *3 Headcount as of April 1, 2022.

*4 Number of female managers / total number of managers
*5, 6 Scope 1: Direct emission associated with fuel consumption and production processes
Scope 2: Indirect emission associated with consumption of power or heat purchased from outside
Scope 3: Indirect emissions other than Scope 1 or 2 (Including procurement of raw materials, transport, and use and disposal of products, as well as employee commuting and business trips)

*7 Number of afflicted persons / 1 million hours (The number of days of missed work is as per the standards of the Ministry of Health, Labour and Welfare.)
*8 We appointed a third-party audit, LRQA Limited, to ensure the reliability of data. Indicators that have examined by third-party audits are marked with a check mark.
*9 Figures has been updated to improve the accuracy of data aggregation.

Financial and Company Information
11-Year Financial Summary

Major consolidated financial data (from FY3/2012 to FY3/2022)

	(Billions of yen)										
FY: For the years ended March 31.	3/2012	3/2013	3/2014	3/2015	3/2016	3/2017	3/2018	3/2019	3/2020	3/2021	3/2022
Sales revenue and profit											
Sales revenue	1,190.9	1,280.1	1,447.4	1,526.5	1,479.6	1,422.8	1,577.0	1,623.7	1,599.1	1,526.9	1,838.9
Operating profit	97.7	76.9	120.6	93.4	92.7	104.5	90.7	94.8	100.2	70.6	148.9
Operating profit to sales revenue (%)	8.2	6.0	8.3	6.1	6.3	7.3	5.8	5.8	6.3	4.6	8.1
Profit before income taxes	114.9	101.4	146.3	121.9	145.6	137.8	130.0	140.6	148.8	117.6	198.9
Profit before income taxes to sales revenue (%)	9.6	7.9	10.1	8.0	9.8	9.7	8.2	8.7	9.3	7.7	10.8
Profit attributable to owners of the parent	79.4	66.5	88.8	115.9	109.0	103.8	79.1	103.2	107.7	90.2	148.4
Profit attributable to owners of the parent to sales revenue (%)	6.7	5.2	6.1	7.6	7.4	7.3	5.0	6.4	6.7	5.9	8.1
Assets and equity											
Total assets	1,994.1	2,282.9	2,636.7	3,021.2	3,095.0	3,110.5	3,128.8	2,968.5	3,250.2	3,493.5	3,917.3
Equity attributable to owners of the parent	1,469.5	1,646.2	1,910.1	2,215.3	2,284.3	2,334.2	2,325.8	2,265.9	2,432.1	2,591.4	2,871.6
Per share data											
EPS (Diluted-yen) ^(A)	216.3	181.2	241.9	315.9	297.2	282.6	215.2	284.7	297.4	248.9	411.2
Cash dividends per share (yen) ^(B)	60	60	80	100	100	110	120	140	160	140	180
BPS: Equity per share attributable to owners of the parent (yen)	4,005.4	4,486.9	5,206.5	6,038.6	6,226.6	6,348.0	6,325.1	6,263.7	6,710.6	7,149.9	8,001.0
Capital expenditures, Depreciation charge, R&D expenses											
Capital expenditures	66.4	56.7	56.6	56.7	68.9	67.8	86.5	117.0	106.0	117.1	151.8
Depreciation charge of property, plant and equipment	62.4	63.1	65.8	62.4	65.9	66.0	69.7	51.5	62.4	73.8	90.2
R&D expenses	45.6	47.5	48.8	55.3	58.8	55.4	58.3	69.9	79.2	75.5	84.1
Cash flows											
Cash flows from operating activities	109.1	109.5	149.1	130.8	194.0	164.2	158.9	220.0	214.6	220.8	202.0
Cash flows from investing activities	(56.1)	(66.1)	(101.1)	(93.6)	(106.8)	(112.1)	(53.1)	(47.1)	(145.6)	(183.8)	(79.5)
Cash flows from financing activities	(50.8)	(31.4)	(32.8)	(40.0)	(50.6)	(48.0)	(51.6)	(89.1)	(157.1)	(81.0)	(111.5)
Free cash flow ^(C)	53.0	43.4	48.0	37.2	87.2	52.1	105.8	172.9	69.1	37.0	122.5
ROA, ROE, EBITDA											
ROA (%)	5.8	4.7	5.9	4.3	4.8	4.4	4.2	4.6	4.8	3.5	5.4
ROE (%)	5.5	4.3	5.0	5.6	4.8	4.5	3.4	4.5	4.6	3.6	5.4
EBITDA ^(D)	190.0	176.9	224.4	196.6	224.0	216.1	213.9	205.7	243.1	228.8	330.7
Others											
Dividend payout ratio (%)	27.7	33.1	33.1	31.7	33.6	38.9	55.8	49.1	53.8	56.2	43.8
Number of employees	71,489	71,645	69,789	68,185	69,229	70,153	75,940	76,863	75,505	78,490	83,001

• Kyocera Group has adopted IFRS in lieu of U.S.GAAP from FY3/2019. Accordingly, financial results for FY3/2018 have been reclassified in accordance with IFRS. Account titles are also presented in accordance with IFRS.
• No figures have been restated due to changes in accounting standards for the figures from the year ended March 31, 2012 to the year ended March 31, 2017 in the above table.
Kyocera Corporation undertook a stock split at the ratio of 2 for 1 of all common shares on October 1, 2013, EPS and cash dividends per share in each fiscal year are retrospectively re-calculated based on the ratio of the stock split.

Note: (A) Earnings per share (EPS) attributable to owners of the parent - Diluted is calculated by dividing profit attributable to owners of the parent by the average number of ordinary shares outstanding after adjusting for treasury stock during the corresponding fiscal year period.
From FY3/2020 instead of EPS attributable to owners of the parent - Diluted, EPS attributable to owners of the parent-Basic is described in the above table, as there is no potential share.

(B) "Cash dividends per share" in FY3/2019 includes the 60th anniversary commemoration dividend in the amount of 20 yen per share.

(C) Free cash flow = Cash flows from operating activities + cash flows from investing activities

(D) EBITDA = Profit before income taxes + depreciation and amortization + finance expenses

Consolidated Statement of Financial Position

(Yen in millions)

	As of March 31, 2021	As of March 31, 2022
(Assets)		
Current assets:	1,199,764	1,329,123
Cash and cash equivalents	386,727	414,129
Short-term investments	79,852	25,460
Trade and other receivables	339,621	379,066
Other financial assets	17,504	18,623
Inventories	345,354	452,506
Other current assets	30,706	39,339
Non-current assets:	2,293,706	2,588,142
Equity and debt instruments	1,264,453	1,469,133
Investments accounted for using the equity method	16,975	15,795
Other financial assets	43,101	41,540
Property, plant and equipment	439,109	512,175
Right-of-use assets	38,639	40,703
Goodwill	256,532	262,985
Intangible assets	151,295	149,879
Deferred tax assets	36,624	36,483
Other non-current assets	46,978	59,449
Total assets	3,493,470	3,917,265

(Yen in millions)

	As of March 31, 2021	As of March 31, 2022
(Liabilities)		
Current liabilities:	422,853	539,349
Borrowings	40,020	79,382
Trade and other payables	183,145	222,962
Lease liabilities	15,863	17,326
Other financial liabilities	7,669	16,552
Income tax payables	15,584	20,390
Accrued expenses	120,165	134,282
Provisions	6,403	7,010
Other current liabilities	34,004	41,445
Non-current liabilities:	454,507	479,643
Borrowings	57,888	17,163
Lease liabilities	34,051	35,390
Retirement benefit liabilities	23,624	23,129
Deferred tax liabilities	309,951	384,513
Provisions	8,432	9,631
Other non-current liabilities	20,561	9,817
Total liabilities	877,360	1,018,992
(Equity)		
Equity attributable to owners of the parent:	2,591,415	2,871,554
Common stock	115,703	115,703
Capital surplus	122,745	122,751
Retained earnings	1,750,259	1,846,102
Other components of equity	671,951	880,297
Treasury stock	(69,243)	(93,299)
Non-controlling interests	24,695	26,719
Total equity	2,616,110	2,898,273
Total liabilities and equity	3,493,470	3,917,265

Financial and Company Information
Consolidated Financial Statements

Consolidated Statement of Profit or Loss

(Yen in millions)

	For the year ended March 31, 2021	For the year ended March 31, 2022
Sales revenue	1,526,897	1,838,938
Cost of sales	1,119,950	1,325,295
Gross profit	406,947	513,643
Selling, general and administrative expenses	336,303	364,733
Operating profit	70,644	148,910
Finance income	45,650	45,208
Finance expenses	2,194	2,750
Foreign exchange gains (losses)	375	2,748
Share of net profit (loss) of investments accounted for using the equity method	261	(807)
Other, net	2,823	5,638
Profit before income taxes	117,559	198,947
Income taxes	24,209	46,911
Profit for the year	93,350	152,036

Profit attributable to:		
Owners of the parent	90,214	148,414
Non-controlling interests	3,136	3,622
Profit for the year	93,350	152,036

Consolidated Statement of Comprehensive Income

(Yen in millions)

	For the year ended March 31, 2021	For the year ended March 31, 2022
Profit for the year	93,350	152,036
Other comprehensive income, net of taxation		
Items that will not be reclassified to profit or loss:		
Financial assets measured at fair value through other comprehensive income	66,730	144,547
Re-measurement of defined benefit plans	21,146	9,502
Total items that will not be reclassified to profit or loss	87,876	154,049
Items that may be reclassified subsequently to profit or loss:		
Net changes in fair value of cash flow hedge	144	34
Exchange differences on translating foreign operations	33,331	64,218
Share of other comprehensive income of investments accounted for using the equity method	108	267
Total items that may be reclassified subsequently to profit or loss:	33,583	64,519
Total other comprehensive income	121,459	218,568
Comprehensive income for the year	214,809	370,604

Comprehensive income attributable to:		
Owners of the parent	210,784	365,805
Non-controlling interests	4,025	4,799
Comprehensive income for the year	214,809	370,604

Consolidated Statement of Changes in Equity

(Yen in millions)

For the year ended March 31, 2021	Total equity attributable to owners of the parent						Non- controlling interests	Total equity
	Common stock	Capital surplus	Retained earnings	Other compo- nents of equity	Treasury stock	Total		
Balance as of April 1, 2020	115,703	123,539	1,686,672	575,495	(69,275)	2,432,134	22,108	2,454,242
Profit for the year			90,214			90,214	3,136	93,350
Other comprehensive income				120,570		120,570	889	121,459
Total comprehensive income for the year	—	—	90,214	120,570	—	210,784	4,025	214,809
Cash dividends			(50,741)			(50,741)	(1,757)	(52,498)
Purchase of treasury stock					(17)	(17)		(17)
Reissuance of treasury stock		17			49	66		66
Transactions with non-controlling interests and other		(811)				(811)	319	(492)
Transfer to retained earnings			24,114	(24,114)		—		—
Other						—		—
Balance as of March 31, 2021	115,703	122,745	1,750,259	671,951	(69,243)	2,591,415	24,695	2,616,110

(Yen in millions)

For the year ended March 31, 2022	Total equity attributable to owners of the parent						Non- controlling interests	Total equity
	Common stock	Capital surplus	Retained earnings	Other compo- nents of equity	Treasury stock	Total		
Balance as of April 1, 2021	115,703	122,745	1,750,259	671,951	(69,243)	2,591,415	24,695	2,616,110
Profit for the year			148,414			148,414	3,622	152,036
Other comprehensive income				217,391		217,391	1,177	218,568
Total comprehensive income for the year	—	—	148,414	217,391	—	365,805	4,799	370,604
Cash dividends			(61,616)			(61,616)	(2,756)	(64,372)
Purchase of treasury stock					(24,111)	(24,111)		(24,111)
Reissuance of treasury stock		27			55	82		82
Transactions with non-controlling interests and other						—		—
Transfer to retained earnings			9,045	(9,045)		—		—
Other		(21)				(21)	(19)	(40)
Balance as of March 31, 2022	115,703	122,751	1,846,102	880,297	(93,299)	2,871,554	26,719	2,898,273

Consolidated Statement of Cash Flows

(Yen in millions)

	For the year ended March 31, 2021	For the year ended March 31, 2022
Cash flows from operating activities:		
Profit for the year	93,350	152,036
Depreciation and amortization	109,058	128,960
Finance expenses (income)	(43,456)	(42,458)
Share of net profit of investments accounted for using the equity method	(261)	807
Impairment loss	11,666	2,400
(Gains) losses from sales or disposal of property, plant and equipment	149	(8,052)
Income taxes	24,209	46,911
(Increase) decrease in trade and other receivables	(6,968)	(29,147)
(Increase) decrease in inventories	10,156	(85,344)
(Increase) decrease in other assets	8,593	12,784
Increase (decrease) in trade and other payables	(11,753)	(3,821)
Increase (decrease) in accrued expenses	(2,748)	4,162
Increase (decrease) in provisions	(9,258)	1,056
Increase (decrease) in other liabilities	3,765	114
Other, net	(1,845)	(2,122)
Subtotal	184,657	178,286
Interests and dividends received	49,314	45,479
Interests paid	(1,944)	(2,297)
Income taxes refund (paid)	(11,206)	(19,511)
Net cash provided by operating activities	220,821	201,957
Cash flows from investing activities:		
Payments for purchases of property, plant and equipment	(122,838)	(134,490)
Payments for purchases of intangible assets	(9,288)	(12,412)
Proceeds from sales of property, plant and equipment	952	11,059
Acquisitions of business, net of cash acquired	(59,877)	(1,680)
Acquisition of time deposits and certificate of deposits	(114,616)	(90,530)
Withdrawal of time deposits and certificate of deposits	105,719	121,332
Payments for purchases of securities	(13,960)	(2,801)
Proceeds from sales and maturities of securities	31,478	30,279
Other, net	(1,362)	(214)
Net cash used in investing activities	(183,792)	(79,457)
Cash flows from financing activities:		
Increase (decrease) in short-term borrowings	(4,406)	(135)
Proceeds from long-term borrowings	7,273	11,739
Repayments of long-term borrowings	(9,489)	(14,363)
Repayments of lease liabilities	(20,992)	(20,829)
Dividends paid	(52,351)	(63,774)
Reissuance of treasury stock	(17)	(24,111)
Other, net	(986)	0
Net cash used in financing activities	(80,968)	(111,473)
Effect of exchange rate changes on cash and cash equivalents	11,046	16,375
Increase (decrease) in cash and cash equivalents	(32,893)	27,402
Cash and cash equivalents at the beginning of the year	419,620	386,727
Cash and cash equivalents at the end of the year	386,727	414,129

SASB Index

The Kyocera Group discloses important sustainability information pertinent to the Kyocera Group based on the Sustainability Accounting Standard provided by the Sustainability Accounting Standards Board (SASB). While the Kyocera Group is involved in business across multiple industries, the Group’s main line of business is in hardware, and sustainability information has been disclosed in accordance with the standards for this industry.

Applicable businesses are our communication devices (smartphones and mobile phones) and information devices (printers and MFPs) businesses in the solutions segment.

Code	Accounting/ Activity Metrics	Reference for Performance / Observations and Analysis																	
		Communication Devices (Smartphones and Mobile Phones)	Information Devices (Printers and MFPs)																
Accounting Metrics																			
Product Security																			
TC-HW-230a.1	Explanation of measures for identifying and handling product-related information security risks	<ul style="list-style-type: none"> ● Identification and handling of product-related information security risks <ul style="list-style-type: none"> • Not disclosed. ● Products, services, and functions used to enhance product security <ul style="list-style-type: none"> • Security ● Status of obtaining ISO 27001 certification and other information security management-related standards <ul style="list-style-type: none"> • ISO/IEC 27001 (Kyocera Corp. Hokkaido Kitami Plant / Osaka Office (Corporate Communication Equipment Group); Date obtained / renewed: November 10, 2020; Certification number: IS 735576) 	<ul style="list-style-type: none"> ● Identification and handling of product-related information security risks <ul style="list-style-type: none"> • About Kyocera's Security ● Products, services, and functions used to enhance product security <ul style="list-style-type: none"> • Cost Control & Security ● Status of obtaining ISO 27001 certification and other information security management-related standards <ul style="list-style-type: none"> • ISO/IEC 27001 (KYOCERA Document Solutions Inc.; Date obtained / renewed: November 17, 2017; Certification number: IS 676497) • ISO/IEC 27017 (KYOCERA Document Solutions Inc.; Date renewed: October 22, 2020; Certification number: IS 735190) 																
Diversity and Inclusion																			
TC-HW-330a.1	Gender ratio, and composition (%) by race and ethnicity in (1) Management (executives and managers), (2) Engineering staff, and (3) Other employees	<ul style="list-style-type: none"> ● Gender ratio <table border="1"> <thead> <tr> <th>Employee category</th> <th>Range</th> <th>Women</th> <th>Men</th> </tr> </thead> <tbody> <tr> <td>(1) Management (executives and managers)</td> <td>Consolidated</td> <td>11.7%</td> <td>88.3%</td> </tr> <tr> <td>(2) Engineering staff</td> <td>Non-consolidated</td> <td>8.6%</td> <td>91.4%</td> </tr> <tr> <td>(3) Other employees</td> <td>Non-consolidated</td> <td>23.1%</td> <td>76.9%</td> </tr> </tbody> </table> ● Race and ethnicity composition not disclosed. 	Employee category	Range	Women	Men	(1) Management (executives and managers)	Consolidated	11.7%	88.3%	(2) Engineering staff	Non-consolidated	8.6%	91.4%	(3) Other employees	Non-consolidated	23.1%	76.9%	
Employee category	Range	Women	Men																
(1) Management (executives and managers)	Consolidated	11.7%	88.3%																
(2) Engineering staff	Non-consolidated	8.6%	91.4%																
(3) Other employees	Non-consolidated	23.1%	76.9%																
	Explanation of the Company's policies and programs on the fair and impartial cultivation of human resources at business locations in Japan and abroad	<ul style="list-style-type: none"> ● Developing Human Resources with Diverse Skillsets ● Promoting Diversity and Inclusion 																	
Product Life Cycle Management																			
TC-HW-410a.1	Amount (%) of sales revenue and profit generated by products containing substances reported in accordance with the IEC 62474 standard	● 100%	● 100% (For North America)																

Code	Accounting/ Activity Metrics	Reference for Performance / Observations and Analysis	
		Communication Devices (Smartphones and Mobile Phones)	Information Devices (Printers and MFPs)
	Explanation of measures for managing the use of substances reported in accordance with the IEC 62474 standard	● Environmentally Friendly Products / Green Procurement “Green Procurement Efforts in Co-operation with Business Partners,” “Product Response to Environmental Regulation”	
TC-HW-410a.2	Amount (%) of sales revenue and profit generated by products that conform to EPEAT standards, or equivalent environment evaluation standards	● Smartphones and mobile phones: 87% (For North America)	● Printers and MFPs: 100% (For North America)
	Explanation of environmentally-friendly policy measures, and of initiatives to reflect said policies in product designs	<ul style="list-style-type: none"> ● Environmentally Friendly Products / Green Procurement “Concept of Environmental Consciousness,” “Environmentally Conscious Designs for Printers and Multifunctional Products (MFPs),” “Compliance with Environmental Product Standards” ● Document Solutions business Efforts at Each Stage of Product Life Cycle 	
TC-HW-410a.3	Amount (%) of sales revenue and profit generated by products meeting the ENERGY STAR® standard	● Not disclosed for smartphones and mobile phones as these product fall outside the scope of the ENERGY STAR® standard	● 100% (For North America)
TC-HW-410a.4	Amount of used products and waste from electric and electronic products collected (t) and recycled (%)	● While Kyocera Corporation has joined the Mobile Recycle Network (MRN) and joins other companies in the Japanese market in collecting and recycling products and waste, the Company does not disclose the amount of Kyocera products collected and recycled.	<ul style="list-style-type: none"> ● Amount collected: 2,362t (Japanese market, including toner containers) ● Amount recycled: 80.1%
Supply Chain Management			
TC-HW-430a.1	Amount (%) of primary suppliers that have received an RBA third-party audit (VAP: An evaluation of the state of compliance with the Code of Conduct) or an equivalent evaluation at (a) all facilities, and (b) high-risk facilities	● Supply Chain Management “Promoting CSR in the Supply Chain”	
TC-HW-430a.2	(1) The rate of failure, and (2) the ratio (%) of corrective measures taken to address (a) priority non-conformities, and (b) other non-conformities by primary suppliers as part of an RBA third-party audit or an equivalent audit		
Procurement of Raw Materials			
TC-HW-440a.1	Explanation of risk management concerning the use of critical materials	<ul style="list-style-type: none"> ● Supply Chain Management “Supply-Chain BCP Survey,” “Initiatives for Responsible Procurement of Minerals” ● Disaster Preparedness “BCP Efforts Relating to the Supply Chain” 	
Activity Metrics			
TC-HW-000.A	Number of manufacturing units by product category (units)	● 4.2 million units	● 1.4 million units
TC-HW-000.B	Area of manufacturing facilities (m²)	● KYOCERA Corporation Hokkaido Kitami Plant: 14,000 m²	<ul style="list-style-type: none"> ● KYOCERA Document Technology Shilong Plant (China): 137,000 m² ● KYOCERA Document Technology Vietnam Plant: 200,000 m²
TC-HW-000.C	Production amount (%) at Company-owned facilities	● 100%	● 100%

Corporate Summary (as of March 31, 2022)

Established	April 1, 1959	Stock Listing	Prime market, Tokyo Stock Exchange (6971)
Global headquarters	6 Takeda Tobadono-cho, Fushimi-ku, Kyoto, Japan 612-8501	Closing date	March 31
Capital	115,703 million yen	Record date for the determination of shareholders	Voting rights at Ordinary General Meeting of Shareholders, year-end dividend: March 31 Interim dividend: September 30
Consolidated sales revenue	1,838,938 million yen	Ordinary General Meeting of Shareholders	June
Group companies	299 (Including KYOCERA Corporation)	(Excluding non-consolidated subsidiaries and affiliates accounted for by the equity method)	
Group employees	83,001 (Japan: 28,041, Outside Japan: 54,960)		

Main Kyocera Group Companies (as of March 31, 2022)

Japan

KYOCERA Industrial Tools Corporation
KYOCERA Communication Systems Co., Ltd.
KYOCERA Document Solutions Inc.
KYOCERA Document Solutions Japan Inc.
KYOCERA Realty Development Co., Ltd.

Asia

KYOCERA (China) Sales & Trading Corporation
Dongguan Shilong KYOCERA Co., Ltd.
KYOCERA Document Technology (Dongguan) Co., Ltd.
KYOCERA Korea Co., Ltd.
KYOCERA Vietnam Company Limited
KYOCERA Document Technology Vietnam Co., Ltd.
KYOCERA (Thailand) Co., Ltd.
KYOCERA Asia Pacific Pte. Ltd.

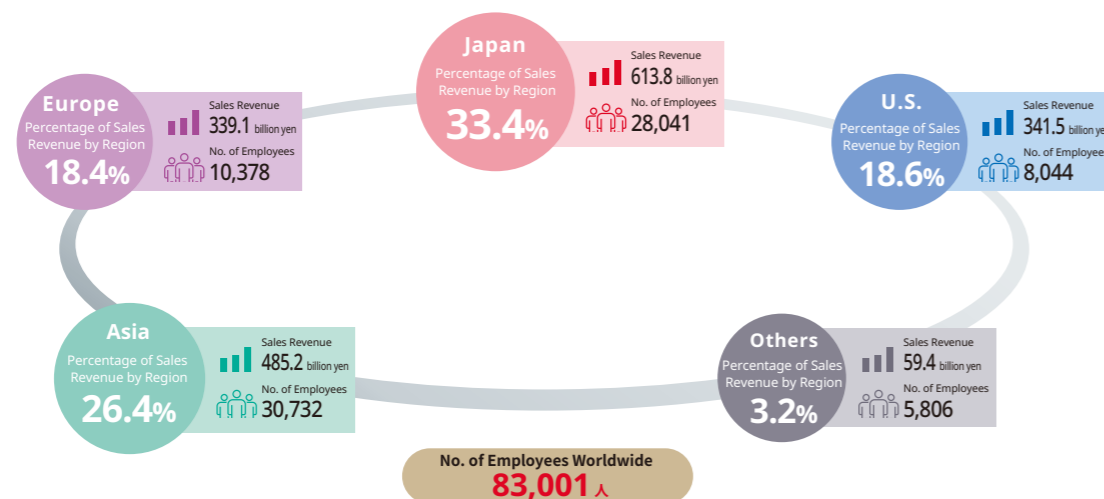
Europe

KYOCERA Europe GmbH
KYOCERA Document Solutions Deutschland GmbH
TA Triumph-Adler GmbH
KYOCERA Document Solutions Europe B.V.
KYOCERA UNIMERCO A/S

North America

KYOCERA International, Inc.
KYOCERA AVX Components Corporation
KYOCERA SENCO Industrial Tools, Inc.
KYOCERA Industrial Tools, Inc.
KYOCERA Document Solutions America, Inc.

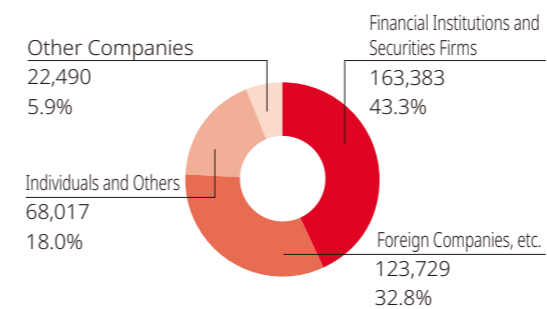
Global Network (as of March 31, 2022)



Shares (as of March 31, 2022)

Total Number of Shares Authorized to Be Issued	600,000,000 shares
Total Number of Shares Issued	377,618,580 shares (of which 18,717,679 are treasury shares)
Number of Shareholders	53,829

Shareholder Composition (Shares in thousands)

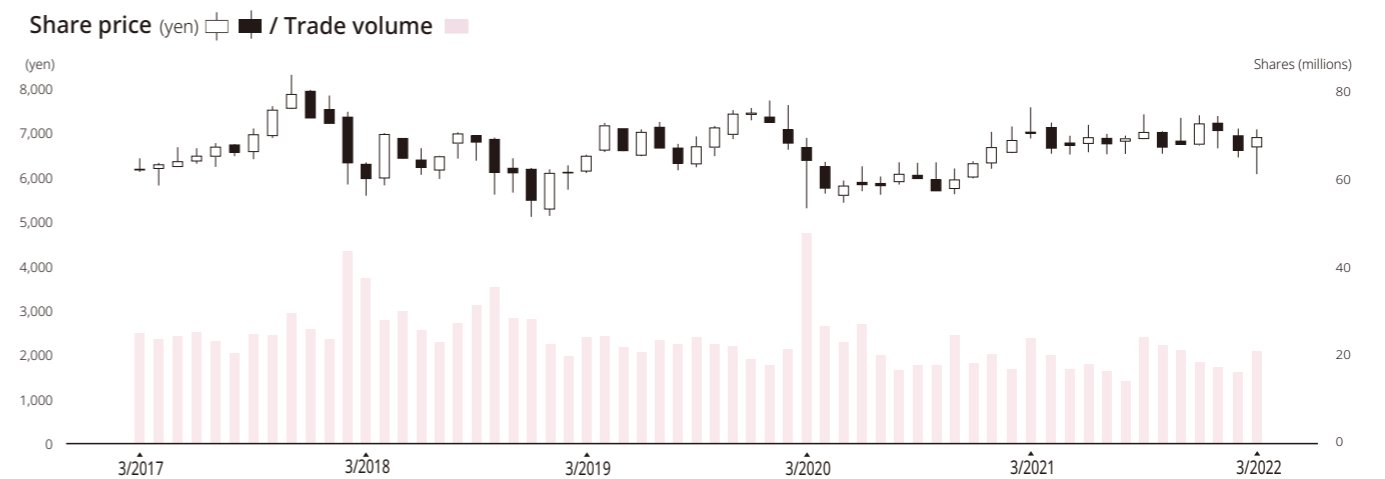


Major Shareholders (Top 10 Largest Shareholders)

Name	Number of Shares Owned (Shares in thousands)	Share Ownership Ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	79,895	22.26
Custody Bank of Japan, Ltd. (Trust Account)	26,483	7.38
The Bank of Kyoto, Ltd.	14,436	4.02
SSBTC Client Omnibus Account	12,377	3.45
Kazuo Inamori	10,212	2.85
Inamori Foundation	9,360	2.61
Stock Purchase Plan for Kyocera Group Employees	6,585	1.83
Custody Bank of Japan, Ltd. (Stock Investment Trust Account)	5,994	1.67
State Street Bank West Client - Treaty 505234	5,707	1.59
MUFG Bank, Ltd.	5,077	1.41

Note: Share ownership ratios are calculated after deduction of the treasury shares.

Trends of Share Price (March 31, 2017 to March 31, 2022)



Total Shareholder Return (TSR)

	3/2018	3/2019	3/2020	3/2021	3/2022
Kyocera Corporation (%)	98.7	109.0	110.1	122.3	122.9
Dividend-included TOPIX (%)	115.9	110.0	99.6	141.5	144.3

• Total shareholder return is calculated based on the share price as of the end of March 2017 as 100.

Annual Cash Dividend per Share and Consolidated Payout Ratio

	3/2018	3/2019	3/2020	3/2021	3/2022
Cash dividends per share (yen)	120	140	160	140	180
Consolidated payout ratio (%)	55.8	49.1	53.8	56.2	43.8

• "Cash dividends per share" in FY3/2019 includes the 60th anniversary commemoration dividend in the amount of 20 yen per share.
• Kyocera Group has adopted IFRS in lieu of U.S.GAAP from FY3/2019. Accordingly, consolidated payout ratio for FY3/2018 have been reclassified in accordance with IFRS.



KYOCERA Corporation

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